### REGULAR MEETING OF THE NEW BEDFORD SCHOOL COMMITTEE "MINUTES"

PRESENT:

MAYOR MITCHELL, DR. FINNERTY, MR. AMARAL, MR. COTTER, MR. LIVRAMENTO,

MR. OLIVEIRA

ABSENT:

MR. NOBREGA

IN ATTENDANCE:

DR. DURKIN, DR. DEFALCO, MS. EMSLEY, MS. BETTENCOURT, MR. O'LEARY,

MS. WALMSLEY, MR. MOTTA, MR. TETREAULT, MS. DUNAWAY (Recording Secretary)

The School Committee Student Representative, Amanda Braga, was in attendance

### Approval of Minutes:

The Committee voted, on a motion by Mr. Livramento and seconded by Dr. Finnerty, to accept the following School Committee meeting minutes as follows: (Supporting documents labeled "3")

Regular Meeting: October 16, 2017

### Superintendent's Report (Dr. Durkin):

(Supporting documents labeled "4") Attached – Superintendent End of Year Review 2016-17

Dr. Durkin presented the Superintendent End of Year Review 2016-17. In addition to the slide presentation, Dr. Durkin noted the following:

- In June of 2017, the district had 880 students that were considered homeless under the McKinney-Vento Act. As of this date, there are over 1000. Also, 92 students have entered from Puerto Rico including 13 on this day.
- Testing results (elementary and middle school) cannot be compared to previous years as MCAS 2.0 is a completely new test.
- The new science program has been implemented. There is a lot to do to make up the gap for students and teachers.
- Advanced Placement participation by-passed our goal. The Dual Enrollment program gave students an edge. This is a testament to the high school moving ahead.
- In regard to school climate, office referrals include tardiness and students being unprepared for class. Administrators are looking at and monitoring behaviors.
- Better participation in meal programs and after-the-bell breakfast program prevent students from being ill and tardy and contribute to students working better in their studies.
- The Principal Survey was led by three principals that sit on the Central Office leadership team. The survey was confidential and completed on-line.
- It was noted that the retention data for staff is two years old. Looking ahead, 26% of our staff will be approaching retirement age during the next ten years.

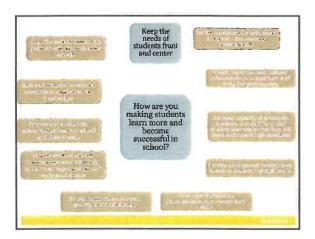
### Superintendent End of Year Review 2016-2017

SCHOOL COMMITTEE MEETING NOVEMBER 13, 2017

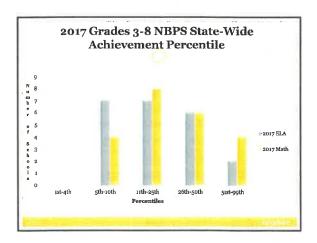
### **Major Accomplishments**

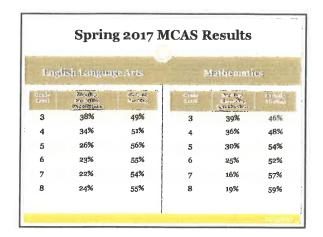
- · Release of the district from DESE monitoring
- Movement of three (3) schools out of the lowest percentile rank
- · Addition of four (4) schools to the highest percentile rank
- Full NEASC Accreditation for New Bedford High School
- $\bullet$  Increase of Advanced Placement qualifying scores from 22% to 36%
- Launch and "lift-off" of middle school redesign plans contributed by staff without outside intervention

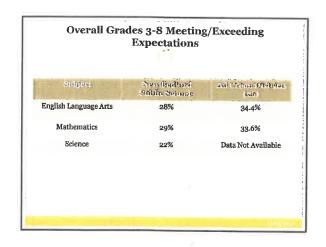
Framing the Evaluation Process

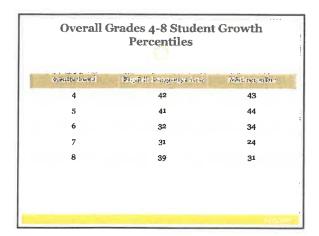


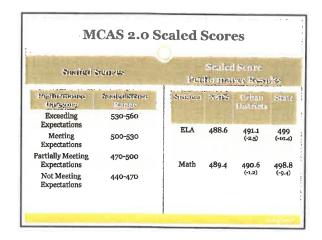
The district's goal is for all schools to achieve a 40% reduction in number of students not proficient or advanced in literacy and math. Schools will also stretch toward moving 10% more students to the advanced level.

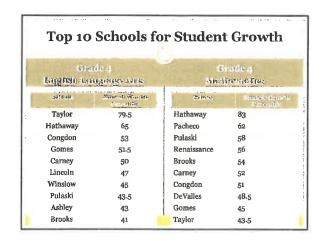


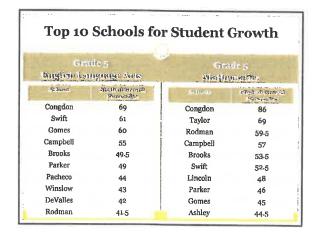


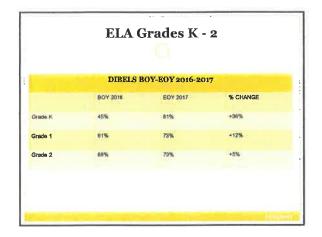








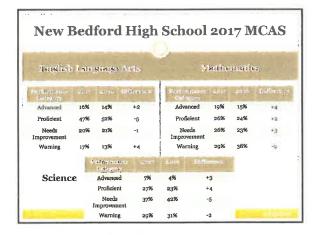


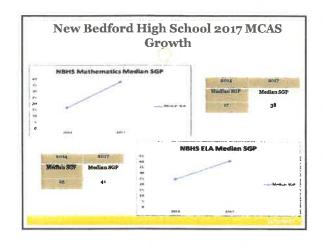


### New Bedford High School

- Focused plan in regards to instructional supports to increase proficiency and advanced rates
- Continued work with reducing failing/warning rates in ELA, math and science
- Continued trajectory in demonstrating student growth







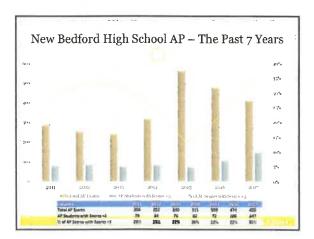
### 408 exams AP exams completed Increase from 22% to 36% (+14%) of AP scores 3 or higher 38% increase in rate of qualifying scores (3 or higher – from 106 to 147 scores and exceeding goal of 20% increase) AP Capstone Senior Exam given for the first time (47 students)

**Advanced Placement Work** 

84% earned a qualifying score
 16% scored a 2 indicative of college persistence

16% scored a 2 indicate
 No students scored a 1

ACADEMY HONORS



### **ACCESS Testing**

19

- New ACCESS Testing 2016-17
- Domains of English Language Proficiency
  - Speaking
- o Listening
- o Reading
- o Writing
- Six Levels of English Language



## Level Description Entering: Knows and uses minimal social and minimal academic language with visual support Emerging: Knows and uses some social English and general academic language with visual support Developing: Knows and uses social English and some specific academic language with visual support Expanding: Knows and uses social English and some specific academic language with visual support Expanding: Knows and uses social English and some technical academic language with visual support Expanding: Knows and uses social English and academic language working with grade level material Reaching: Student uses social and academic language at the highest level measured by the ACCESS less

### **ACCESS Overview**

- ♦ Total # of English Learners 3,830
- Total # of ELs that exited 529
- Total # of new ELs as of November 1, 2017 680

### **English Learner Data**

22

- Over 3800 students have ELL needs (29% in NBPS)
- · Newcomer students continue to arrive

	STREET TAXON VOIDERS	311.075
Elementary Schools	588	7
Middle Schools	130	16
High School	279	100

- Services added
- c Newcomer Classes Hayden McFadden, Jacobs, Roosevelt, NBHS
- c SLIFE- Hayden McFadden, Roosevelt, NBHS
- (Upcoming needs-6 positions minimal for 2018-19)

### English Learner Snapshot

### Gomes School 2016-17

- 384 students with EL needs (70%) in Gomes
- 116 were newcomers
- 0 125 (33%) moved one (1) level
- 62 (16%) moved two (2) levels



### Gomes School 2017-18

- Those 116 students are no longer newcomers but need to make progress to levels 3 and 4 of language proficiency
- · 200 newcomers will be in this year's 2017-18 ACCESS cohort.

### **Professional Practice Goal**

Continue the work for a positive and safe school climate in all schools through the PBIS and Wraparound models being implemented through a tiered system of supports for students, families, and supporting teachers and outside providers to create the necessary conditions for student learning

### **School Climate**

Data 8/17/16 - 6/30/17

School	School Year	Total Office Referrals	% Change	Attendance	% Change
NB High School	15-16	11690		85.60%	
NB High School	16-17	10158	-18%	86.40%	0.93%
Ketth Middle School	15-16	2094		93.10%	
Keith Middle School	16-17	2005	-4%	93.80%	0.75%
Normandin Middle School	15-16	2566		94.00%	
Normandin Middle School	16-17	2167	-16%	93.60%	-0.49%
Roosevelt Middle School	15-16	1869		93.50%	
Roosevelt Middle School	16-17	1712	-8%	92.00%	-1.50%

### **School Climate**

- PBIS systems and expectation frameworks are in place and being implemented in 19 schools (which includes are 3 middle schools and 16 elementary schools)
- Trauma Sensitive Schools working on action plans at 3 schools Congdon, DeValles, and Jacobs school.
  - evalies, and acous school.

    1st ever Trauma Sensitive graduate classes through Lesley University in establishing a New Bedford cohort being developed and established for Spring 2017 start date capacity building.
- Advisories launched at all 3 middle schools for relationship development, goal setting, and SEL skill building through advisory relationships.
- Social Thinking and Zones of Regulation launched district-wide.
- Mindfulness is formally being implemented by Occupational Therapist in several elementary schools, CBIP at RMS and Pulaski, Parker, Hayden McFadden, Rodman and Winslow.

### **School Climate**

Review of Social Emotional Learning Framework: Programs, Practices & Positions (DMGroup)

- · Review of student service and support effectiveness
- · Review of cost effectiveness
- · Input from staff, families, and other stakeholders about current model, needs and next steps
- Analysis of "on the spot" crisis support vs. proactive counseling/support
- · Share findings and recommendations



### Professional Practice Goal

Each Principal will develop a comprehensive data system that includes a review of instructional practices, student performance, planning as a result of reviewing student outcomes and interventions to increase achievement.

### Are We Making Progress? How Do We Know? School Based Data Cycle

Short Term Goal:
 What is the SIP goal(s) you are targeting over the next 5-10 weeks -both academic and non-academic?

Systems:

What systems are in place to help you build capacity in your staff in these areas? To carry out and monitor staff & student growth in these areas?

Evidence of Change:

How will you know if your actions are producing the desired change in practice? What will the "early evidence" look like/sound like for both teachers and students?

Leadership Shifts:
 What changes do YOU as the leader have to make within your own practice in order to focus on the areas above? What are the implications on how you are leading/managing the work?

Pulling it Together: Your next steps?

### District Improvement Goal

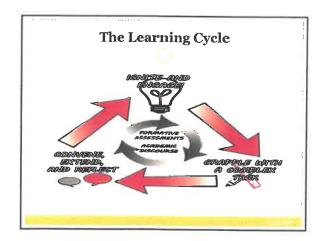
By the end of the year, 100% of schoolbased administrators will show evidence of improving instruction through the use of effective coaching, supervisory recommendations, and review of student work.

### **Principal Leadership**

Getting Deeper into Leading Learning - It is all Anchored Back to Student Learning

- · Planning for Learning
- · Building Relationships for Learning
- · Setting a Climate and Culture for Learning





### District Improvement Goal

External partnerships will be formalized through a common set of goals and strategies to ensure high impact on improving achievement and services provided to the children and families of New Bedford.

### Aligning the Work Towards One **Community Vision for Improvement**

### Partners Summit

- APTIMES SUBMITH
  January 26, 2017 (24 Organizations represented, more than 30+ attendees)
  Goal of aligning goals and actions to best support students and families
  Raview of the District's Accelerated Improvement Plan
  Where and how are the partners connected to the District's Accelerated Improvement Plan?
  August 23, 2017 2\*\*\* Partners Summit
  Reviewed 7-18 AIP Goals and Initiatives
  Reviewed 7-18 AIP Goals and Initiatives

- - - ections: Ready to implement (1;)
      Clarifying conversation about the goals (10)
      Meeting to reframe the goals/focus of the work (20)
    - <sup>a</sup> Summer 2017
    - New summer programming models with purtners at 11 community sites 1600 New Bedford students served Looking at how to replicate this model during the school year





### **Community Vision for Improvement Next Steps**



### District Improvement Goal

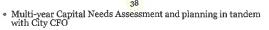
The FY18 Budget will be devised and proposed based on the needs of the schools and the district, and in accordance to agreed-upon timelines with input from the School Committee as to how the administration can best present the FY 18 Budget publicly to demonstrate the alignment between the needs of the school district and the allocation of city, state, and federal resources.

### **Strong Fiscal Systems**



- · District's FY18 budget developed through an open, participatory process
- Regular, timely, accurate, and complete financial reports made to the school committee  $\,$
- Early forecasting of Chapter 70 Aid and local revenues is made each Fall
- Schools & Departments are trained & have real time, electronic access to MUNIS and internal financial reports
- Training schedule on procurement, account management and fiscal procedures

### **Grants and Revenue**

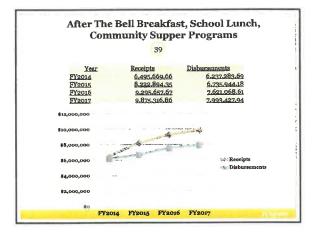


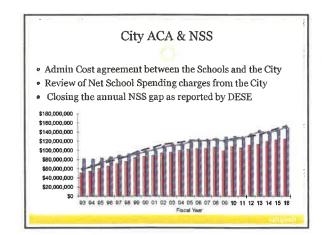
• Multi-year grant forecasting to manage reductions in federal funds, Title 1 & IDEA

 Highly competitive awards for extended learning, ELT and 21<sup>st</sup> Century afterschool, at Gomes, Hayden McFadden, and Normandin, Hannigan

 Increase in Vocational Perkins Career-Tech funding for NBHS NAF academies with planned Ch 74 expansion

• New School-Based Medicaid Provider Agreement with Increased Cost Based Reimbursement





### Active and on-going Maintenance of School Facilities

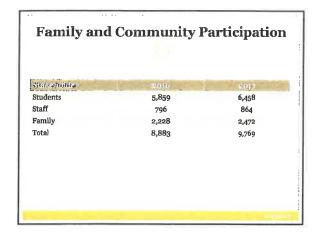
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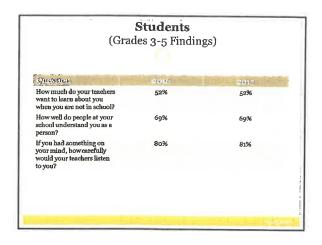
- FY 16 & FY17 Budgeting- New Bedford's largest preventative maintenance request in over a decade
- · Ensure the long term operation of school facilities
- First NBPS facilities maintenance plan with full complement of maintenance staff and tradespeople
- Regular Statement of Interest (SOI) submission to MSBA for Accelerated Repair and New Construction

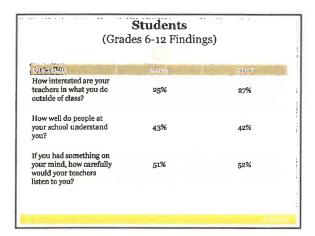


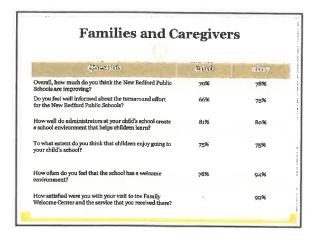


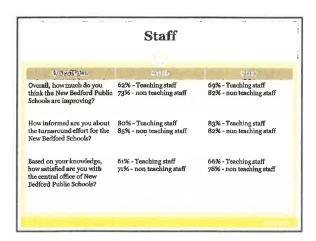
# District Improvement Goal By the end of the year, over 70% of families and community members who respond to a survey will demonstrate a favorable response concerning the overall direction of New Bedford Public Schools.

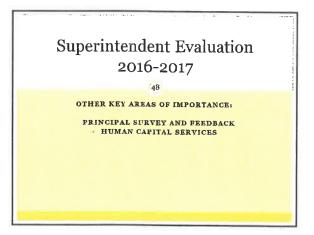










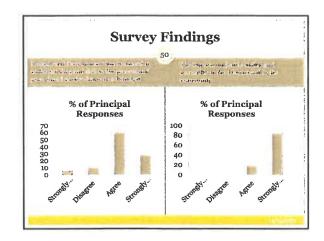


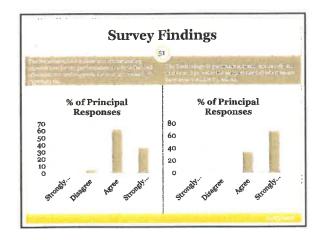
### **Principal Survey**

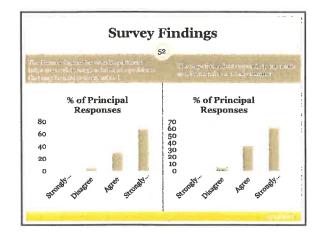
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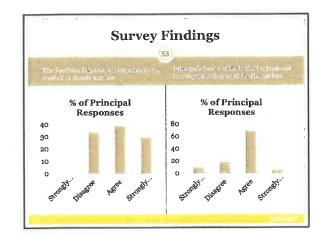
Confidential survey to all Principals inquiring on performance of:

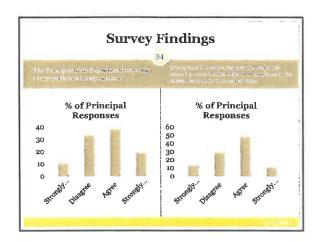
- Superintendent Support
- Professional Development
- All Major Departments within Central Office











### Principal Survey - Next Steps

55

- Principal group will focus to inform Professional Development more deeply.
- During FY 19, budget plans are to continue to build capacity of facilities staff to meet the needs of building principals.
- Central office leaders met with Principals in small groups to determine solutions for areas of improvement.

### **Human Capital Services**

56

- · Recruitment, induction, and retention strategies are in place
- Quantitative DESE data and in-district tracking data does not demonstrate a wide-spread retention issue
- Anecdotal and performance data reflects reasons why some staff vacate:
- o Non-urban appointments
- o Supportive principal leadership



### **Human Capital Services**

57

- Increased professional opportunities support retention
- c ESL Academy
- o Aspiring Administrators
- o Mentoring
- O EAF
- o Wellness Initiative Programs
- o Teacher Advisory Groups and Faculty Advisory Committees
- Issues that impact retention
- o SEI Endorsement
- © DESE Licensure Process
- © Educator Evaluation Tool
- Non Urban opportunities

	pital Services ention Data
STATE AVERAGE	86.8%
Acushnet	98.5%
Alma Del Mar	73.7%
Brockton	92.4%
Dartmouth	89.4%
Fairhaven	83%
Fall River	76.4%
Global Learning Charter Public School	83.7%
Holyoke	74.4%
New Bedford	83.2%
Springfield	80.8%
Wareham	81.5%
Worcester	89.2%
	Source: Department of Elementary

### Human Capital Services Building Relationships with Collective Bargaining Groups

biographies trest	Contessed Stephenston	Correct Control Dozadan
NBEA – Unit A	7/31/2016	8/1/16 - 6/30/19
NBEA – Unit B	6/30/16	7/1/16 - 6/30/19
AFSCME	6/30/17	7/1/17 ~ 6/30/20
Federation of Paraprofessionals	8/31/10	1/9/17 - 7/31/19

### **Public Comment:**

No one signed up to address the Committee.

### Business Office Report (Mr. O'Leary): (Supporting documents – 6A)

Mr. O'Leary informed the Committee that expenditures and encumbrances were moving into the less active months. It will continue to be monitored closely through the fiscal year. The salary spend down is progressing through the year and as numbers are now projected out, there will be a more accurate picture. General expense — it is being encouraged to have services commissioned now and not later in the fiscal year where possible. Schools - well over 50% has been encumbered for supplies, etc. Transportation and utilities have been encumbered for the year.

On a motion by Mr. Amaral and seconded by Mr. Oliveira, the Committee voted UNANIMOUSLY to approve the following transfers:

### TRANSFER OF FUNDS

10/31/2017

FOR APPR	OVAL								
FROM				TO					
Org	Func	Obj	Description	Org	Func	Obj	Description	Amount	Reason
			Pulaski Teacher				Pulaski School Adj		Error: Originally transferred to
S1239510	2305	511110	Salary	S1234810	2710	511110	Counselor Salary	161,102.00	incorrect line
31233310	2303	311110	Salary	31234010	2710	311110	Couriscior Salary	101,102.00	Converted an
			Behavior Asst				Sped Facilitator		FTE to a sped
S2060011	2800	511110	Salary DW	\$1159512	2305	511110	Parker	26,296.00	facilitator
								i	Converted an
			<b>Behavior Asst</b>				Sped Facilitator		FTE to a sped
S2060011	2800	511110	Salary DW	S0759512	2305	511110	Hathaway	17,530.00	facilitator
									Funds needed
			<b>Tuition Mass</b>				Tuition Reg Ed		for purchase
S0019560	9100	522190	Other Districts	S0040660	9400	522190	Collaborative	8,231.00	order
			Diretor of ELA				Renaissance		
52132050	2110	540005	Supplies	S1243080	2410	580008	Textbooks	8,000.00	<b>Envision Math</b>
			Curriculum						
			Director				Renaissance		
\$2138450	2110	540005	Supplies	S1243080	2410	580008	Textbooks	4,000.00	Envision Math
									Northstar
			Behavior				Counselling		Learning Mental Health
			Specialist				Services		Outreach
S1159512	2800	511110	Salary	S1159541	2710	520004	Contracted Service	50,000.00	Program
31133312	2000	311110	Salary	511555 11	2,10	32000 .	Keith Parent	30,000.00	Chart of
			Keith Para				Support Specialist		Account
S4059531	2330	511110	Salaries	S4050030	3100	511110	Salaries	23,660.00	correction
			Family						
			Welcome				Family Welcome		Chart of
			Center Clerical				Center Clerical		Account
S0078420	1230	511110	Salaries	S0078421	3100	511110	Salaries	34,502.00	correction

S4159531	2330	511110	Roosevelt Para Salaries Maintenance of	S4150030	3100	511110	Roosevelt Parent Support Specialist Salaries Lease of	21,822.00	Chart of Account correction
S6159540	4230	520004	Equipment Sea Lab	S6158441	5300	520004	Equipment Sea Lab	3,358.96	Funding of new copier lease
S6159540	4230	520004	Maintenance of Equipment Sea Lab Maintenance of	S6150330	4110	511480	Custodial Overtime	1,000.00	Fish Tank Cleaning & Maintenance
\$6159540	4230	520004	Equipment Sea Lab	S6155750	2430	540005	Sea Lab Supplies Class Instructional	400.00	MAD Science Presentations
S0453150	2410	540005	Carney Workbooks	S0455480	2451	580008	Technology Equipment Carney Class Instructional	6,500.00	Purchase of laptops
\$1259551	2430	540005	Rodman Classroom Supplies	S1255480	2451	580008	Technology Equipment Rodman Class Instructional	6,500.00	Purchase of Chromebooks
S1253150	2410	540005	Rodman Workbooks	S1255480	2451	580008	Technology Equipment Rodman Payroll Lease of	1,295.62	Purchase of Chromebooks
S0098450	1410	540005	Payroll Supplies School Security Whaling City	S0098441	5300	520004	Equipment  Maintenance of	187.20	Copier Lease
S5158440	3600	520004	Contracted Services Parker	S5159540	4230	520004	Equipment Whaling City Parker	252.50	Repair of 2 Way Radios Portable Media
S1159550	2430	540005	Classroom Supplies	\$1159580	2420	580008	Instructional Equipment Class Instructional Technology	669.99	Player & 5X8 rug for PK room
S1403150	2410	540005	Winslow Workbooks Trinity	S1405481	2451	58000	Equipment Winslow	1,000.00	Purchase of 2 Chromebooks
S5109550	2430	540005	Classroom Supplies Pulaski	\$5109540	4230	520004	Maintenance of Equipment Trinity Class Instructional	310.00	Culinary Class Equipment
S1239552	2430	540005	Classroom Supplies	\$1235480	2451	580008	Technology Equipment Pulaski Class Instructional	2,571.72	Purchase of Chromebooks
\$1233150	2410	540005	Pulaski Workbooks Classrooom Instr Tech	S1235480	2451	580008	Technology Equipment Pulaski Other Instructional	1,600.85	Purchase of Chromebooks
S5055461	2451	521050	Other Expenditures	S5059542	2440	520004	Services High School Other Instructional	15,300.00	Virtual High School
S5058060	4130	522080	High School phones	S5059542	2440	520004	Services High School	1,575.00	Virtual High School

									Professional
							Professional		Development
							Development		Services
			High School				contracted		provided - Syd
S5058060	4130	522080	phones	S5055741	2358	520004	Services	2,745.00	Smith
									Professional
							Professional		Development
			Instructional				Development		Services
			Software High				contracted		provided - Syd
S5055452	2455	540005	School	S5055741	2358	520004	Services	3,455.00	Smith
									Professional
							Professional		Development
							Development		Services
			Principal Other				contracted		provided - Syd
S5058460	2210	521050	Expenditures	S5055741	2358	520004	Services	20,000.00	Smith
							Professional		Training for
			Instructional				Development		Advanced
			Software High				Other		Placement
S5055452	2455	540005	School	S5055762	2356	521050	Expenditures	10,000.00	Teacher
							Other		Mass Insight
			Guidance				Instructional		Advanced
			Testing Fees				Services High		Placement
S5054841	2710	520004	High School	S5059542	2440	520004	School	24,000.00	Services
			Math						
			Equipment				Math Supplies		purchase of
\$5055280	2420	580008	High School	S5055250	2430	540005	High School	15,750.00	calculators
			Instructional				Professional		Professional
			Software High				Development High		Development
\$5055452	2455	540005	School	S5055710	2356	511110	School Salaries	2,310.00	<b>Training Hours</b>

### MSBA -

- Parker windows are scheduled to be installed during a second shift working time over 12 weeks with little to no disruption during the spring. Old window removal will be treated with the same precautions and follow the same standards as was followed with recent removals.
- Jacobs School is on schedule to open November 27.

On a motion by Mr. Oliveira and seconded by Mr. Livramento, the Committee voted UNANIMOUSLY to accept the Business Office report.

### Personnel Report (Ms. Emsley) (Supporting document labeled "6B")

Ms. Emsley reviewed the personnel report with the Committee. She reported that there were 26 appointments, four retirements and 13 resignations since the last personnel report in October. She also stated that there are seven classroom vacancies.

Ms. Emsley also reported that the Wellness Fair on November 2 was well attended.

To a request by Mr. Oliveira, Ms. Emsley stated that she will provide the number of staff currently on leaves of absence to the Committee.

The Committee voted UNANIMOUSLY, on a motion by Mr. Oliveira and seconded by Mr. Amaral, to receive and place on file the Personnel Report.

Several members gave reports including Dr. Finnerty who explained that the Committee received Dr. Durkin's *Binder of Evidence* to review in preparation for the 2016-17 Superintendent's evaluation. He also stated that he would be collecting and compiling the individual evaluations from all members to be combined into one document and presented in December.

### **NEW BUSINESS**

### No new business was conducted.

At 8:20 P.M., on a motion by Dr. Finnerty and seconded by Mr. Amaral, the Committee voted to adjourn the meeting.

The roll call vote was as follows:

Mayor Mitchell – Yes

Mr. Amaral - Yes

Mr. Cotter – Yes

Mr. Livramento - Yes

Mr. Nobrega – Absent

Dr. Finnerty - Yes

Mr. Oliveira - Yes

6 – Yeas

0 - Nays

1 – Absent

Respectfully Submitted by,

Lisa P. Dunaway

**Recording Secretary** 

Reviewed by,

Pia Durkin, Ph.D.

Superintendent, Secretary/School Committee